

From: [UB Provost](#)
To: [Benedict, Jason](#); [James Holstun](#); [Bennett, Sean](#); [Bisson, Mary](#); [Dauber, Kenneth](#); [David Love](#); [David Mattson](#); [De Jong, Jurriaan](#); [Detty, Michael](#); [Doloresco, Fred](#); [Fabry, Donna](#); [Farkas, Michael](#); [Hatton, Michael](#); [Jungquist, Carla](#); [Kost, Kathleen](#); [Lazar, Stuart](#); [Mccluskey, Martha](#); [Powell, Lewis](#); [Rabin, Richard](#); [Sanders, George](#); [Shucard, David](#); [Swihart, Mark](#); [Udin, Susan](#); [Vardi, Liana](#); [Yang, Lynne](#)
Cc: [Hubbard, Laura](#); [Glick, Philip](#); [Horsmon, Deborah](#); [Lewandowski, Joseph](#); [Licata, Domenic](#); [Meagley, Traci](#)
Subject: RE: University Strategic Goals/Budget Principles/Priorities
Date: Monday, April 1, 2019 4:50:25 PM

Colleagues:

This meeting is a continuation of the conversation we held on Tuesday, March 26 where members of the Budget Priorities Committee were given a presentation of the budget process of the university and where there was much conversation leading to what appeared to be increased clarity. At that meeting, I stated that Laura and I seek input from members of the Budget Priorities Committee regarding criteria for establishing priorities to be reflected in the university's budget. Those present affirmed that this was a good idea and I agreed to organize such a meeting.

Rather than a circumvention of the Budget Priorities Committee, we seek to ensure that we receive your input regarding criteria for budget decisions before the end of May, at which time the 2019-20 budget will be finalized. We hope you are able to participate in this follow up discussion.

Sincerely,

Chip

Charles Zukoski

Provost and Executive Vice President

University at Buffalo

From: Jason Benedict <jbb6@buffalo.edu>

Sent: Saturday, March 30, 2019 8:46 AM

To: James Holstun <jamesholstun@hotmail.com>; UB Provost <ubprovost@buffalo.edu>; Bennett, Sean <seanb@buffalo.edu>; Bisson, Mary <bisson@buffalo.edu>; Dauber, Kenneth <dauber@buffalo.edu>; David Love <djlove@buffalo.edu>; David Mattson <david.mattson@roswellpark.org>; De Jong, Jurriaan <jurriaan@buffalo.edu>; Detty, Michael <mdetty@buffalo.edu>; Doloresco, Fred <frediii@buffalo.edu>; Fabry, Donna <fabr@buffalo.edu>; Farkas, Michael <mhfarkas@buffalo.edu>; Hatton, Michael <hatton@buffalo.edu>; Jungquist, Carla <carlajun@buffalo.edu>; Kost, Kathleen <kost@buffalo.edu>; Lazar, Stuart <slazar@buffalo.edu>; Mccluskey, Martha <mclusk@buffalo.edu>; Powell, Lewis <lewispow@buffalo.edu>; Rabin, Richard <rarabin@buffalo.edu>; Sanders, George <mgtsand@buffalo.edu>; Shucard, David <dshucard@buffalo.edu>; Swihart, Mark <swihart@buffalo.edu>; Udin, Susan <sudin@buffalo.edu>; Vardi, Liana <vardi@buffalo.edu>; Yang, Lynne <lryang@buffalo.edu>

Cc: Hubbard, Laura <laurahub@buffalo.edu>; Glick, Philip <glicklab@buffalo.edu>; Horsmon, Deborah <dhorsmon@buffalo.edu>; Lewandowski, Joseph <jl299@buffalo.edu>; Licata, Domenic <djlicata@buffalo.edu>; Faculty Senate <faculty-senate@buffalo.edu>; Meagley, Traci <tmeagley@buffalo.edu>

Subject: Re: University Strategic Goals/Budget Principles/Priorities

Hi Jim,

I'm writing to express my personal reservations regarding the tone of your recent correspondence. As you rightly point out, the Provost's invitation might "just be an oversight."

I would have preferred you simply offer the Provost a chance to clarify his position (e.g. ending your message below at 'coordinated') prior to penning messages containing some very strong and pointed language (*and biblical scripture*).

And once again, I fully acknowledge that this is simply my opinion and that I may represent the minority opinion (perhaps in fact I'm the only one), but I would prefer the temperature of the dialogue - especially when a situation could be a simple misunderstanding - be turned down considerably.

Best,
Jason

On 3/29/2019 9:46 PM, James Holstun wrote:

Dear Provost Zukoski,

Thank you for the invitation. I note that, while you address the individuals comprising the Faculty Senate Budget Priorities Committee, you neglect to mention the Committee itself. If this is just an oversight, I would be happy to have your help in setting up a Committee meeting: 884-0895, jamesholstun@hotmail.com, and Elmwood Spot, at your convenience. (I believe we are neighbors.) Since we have a rather full agenda for the rest of the semester, there are variables to be coordinated.

But if you are attempting to do an end-run around established UB Faculty Governance institutions and set up a budget committee or advisory panel of your own, I will not be attending, and I encourage my fellow FSBPC members to consider the implications. Like all of us, you are free to seek wisdom from anyone you choose. But you are not free to say you are engaging the structures of UB faculty governance in doing so. In return, I solemnly promise I will never try to pick my own provost.

all the best,
Jim

From: UB Provost ubprovost@buffalo.edu

Sent: Friday, March 29, 2019 8:43 PM

To: Benedict, Jason; Bennett, Sean; Bisson, Mary; Dauber, Kenneth; David Love; David Mattson; De Jong, Jurriaan; Detty, Michael; Doloresco, Fred; Fabry, Donna; Farkas, Michael; Hatton, Michael; Jim Holstun; Jungquist, Carla; Kost, Kathleen; Lazar, Stuart; Mccluskey, Martha; Powell, Lewis; Rabin, Richard; Sanders, George; Shucard, David; Swihart, Mark; Udin, Susan; Vardi, Liana; Yang, Lynne

Cc: Hubbard, Laura; Glick, Philip; Horsmon, Deborah; Lewandowski, Joseph; Licata, Domenic; Faculty Senate; Meagley, Traci

Subject: University Strategic Goals/Budget Principles/Priorities

Colleagues,

Thank you to those who were able to attend Tuesday's meeting which provided a comprehensive, high level overview of UB's budgeting process.

For those of you who were unable to attend, we are attaching the presentation given by Beth Corry and Joe Lewandowski.

At an upcoming meeting, we seek a discussion on criteria for the allocation of university budgeted funds related to educational programs. To that end, attached are the university's strategic goals and principles we use to guide our budget model. As part of this discussion, we would like your thoughts on how best to balance investments in university priorities including:

- sustaining and growing research and scholarship opportunities
- providing comprehensive, high quality educational programs
- expanding the diversity of faculty, students and staff
- attracting excellent students
- engaging the community
- delivering excellent clinical care
- maintaining facilities and grounds

Traci Meagley will reach out to determine your interest in participating in this discussion.

We look forward to our next meeting.

Sincerely,

Chip

Charles F. Zukoski

Provost and Executive Vice President for Academic Affairs

Laura

Laure E. Hubbard

Vice President for Finance and Administration

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Jason B. Benedict, Ph.D., FRSC
Pronouns: He, Him, His, Himself

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