

FACULTY SENATE EXECUTIVE COMMITTEE

Minutes of September 5, 2007
(unapproved)

The Faculty Senate Executive Committee met at 2:00 PM on Wednesday, September 5, 2007, in 120 UB Commons to discuss the following agenda:

1. Moment of silence for recently departed colleagues
2. Welcome/Introduction of new and continuing members
3. Approval of the Minutes of April 11, 18, 25 and June 20, 2007
4. Report of the Chair
5. Report of the President/Provost
6. The State and Future of the College of Arts and Sciences
Bruce McCombe, Dean
7. Advocacy Initiative: UB Believers
Marsha Henderson, Vice President for External Affairs
8. Old/New Business: Approval of changes to the Faculty Senate calendar
9. Adjournment

Item 1: Moment of silence for recently departed colleagues

Item 2: Welcome/Introduction of new and continuing members

Item 3: Approval of the Minutes of April 11, 18, 25 and June 20, 2007

The Minutes of April 11, 18, 25 and June 20, 2007, were approved.

Item 4: Report of the Chair

The Chair reported that due to the renovations at Capen Hall and the shortage of space at UB, the FSEC will be meeting in 120 UB Commons until sometime in the Spring semester. Refreshments were exceeding the FSEC budget but President Simpson kicked in \$ from his own office to cover the cost.

During the Summer break, a number of committee meetings took place

1. The Academic Planning committee met on May 11, 2007 to witness a presentation by Robert G. Shibley (UB School of Architecture and Planning) of the UB Master Plan, which generated a lot of excitement.

The Affirmative Action Committee (AAC) met in May and June and discussed the retention and recruitment handbook, the corrected version of which was sent to the Vice Provost of Faculty Affairs, Lucinda Finley. The committee also discussed the challenges the university is facing, competing for a nationally very small pool of candidates to help increase our diversity and equity among the faculty. This is a problem that merits much more discussion. Professor Rhodes is unfortunately stepping down as chair of the FS Affirmative Action Committee because she is retiring. Glendora Johnson-Cooper was approached about co-chairing the AAC with Charles Carr, but both turned it down. The AAC is one of the 7 or 8 headless committees that will need to be discussed next week.

2. The Budget Priorities Committee is set and has met twice over the summer to discuss what was covered and to set the agenda for the coming year. Its membership consists of Claude Welch and Peter Horvath, both of whom are present.
3. The Educational Programs and Policy Committee met in May and June under Ken Takeuchi. At Vice provost Ryan's request, it examined and made recommendations on a proposal to change the name of the Honors program to the Honors college. Mike Ryan asked for expedited approval in May or early June. Trying to settle this electronically via email did not work because there were a number of questions surrounding this issue namely what structural issues would be involved, what resources would be demanded. A special meeting of the FSEC was called on June 20, 2007, and after some very enlightening discussion, the name change was almost unanimously approved. This is very important for the nature and future of the program to keep UB competitive.

UB Believers: Marsha Henderson is present to tell us about this new advocacy initiative unveiled first publicly at the Center for Excellence and Bioinformatics and Life Sciences in early August. On the same day, Bob Schifley officially unveiled the UB Master Plan; he

introduced the various architectural design and engineering firms contracted to work on this massive project.

On August 23, the Chair met with CUNY Vice Provost Pedro Caban, who is heading the new office for diversity and educational equity created by SUNY Central. The chair hopes to invite him to the Faculty Senate in the Spring semester.

The chair and Bill Baumer will be meeting with Kara Saunders, Assistant Vice Provost of Undergraduate Education, this Friday afternoon to discuss the changes to the Student Information System. Kara Saunders will be meeting with the FSEC next week in lieu of Executive Vice President Beau Willis who had been originally scheduled to talk about critical incident management. Beau Willis had to cancel and we'll try to get him on September 19 when we have a panel discussion to discuss the Virginia Tech shootings. On September 26, Walter Simpson will attend the Faculty Senate to talk about UB Green and the President's Task force on the Environment. On October 17, Thomas Burrows will talk about the Center for the Arts; the FSEC will also deal with upcoming issues such as the Center for Teaching and Learning, and we will get updates about the Student Information System.

The chair concluded by stating that he wanted to open up more avenues of communication for continued discussion. To this end, he has set up a 24/7 discussion forum through a listserv and now has a cell phone that is strictly for Senate business. The number is 783 0497. The chair will circulate the number and encourages everyone to use it if there is any concern or ideas they want to share with him. He will not answer the cell phone after 9pm but messages can be left, and he will return calls the next day.

Item 5: Report of the President/Provost

President John Simpson:

The President reported on two main items:

1. The official start of a Master Planning process chaired by Bob Shibley, professor in the School of Planning and also in the Department of Architecture: A very interesting process looking at

the physical environment of the campus, i.e. 3 campuses: 1) Buffalo/Niagara Medical Campus: one building 2) Main street South campus: Architecture and most of the health sciences 3) North campus, known as the Amherst Campus. People doing this: some from the university, some from external consultants, people experienced with university planning, land use, building design, people from Chicago, New York, the department of architecture and a local firm. The President explained that this was the 1st time this process has been done for this university since this campus was conceived, designed, and built more than 30 years ago. The President sees growth on all 3 campuses in the next 20 years the exact nature of which remains to be seen, depending partly on what the State of New York decides to do with the plans and partly on what opportunities present themselves in each of the 3 venues. There is already a manifestation of this on Founder's Plaza, half of which has been redone in a preliminary fashion. It is a start toward making the campus something people want to be on and want to be using, something memorable in a pleasant way. This process is meant to be engaging of the campus community as well as the communities in Buffalo and Amherst. The President's office on the 5th floor of Capen Hall is also undergoing significant changes after individuals' donations were given specifically for renovations of that space. 2. Another enterprise out of the norm was the New York State Higher Education Commission that was convened by governor Spitzer and which is composed of 28 people. The purpose is largely to frame a plan which is, in the words of the Mandate, "both bold and actionable" for the future of higher education, particularly public higher education in the State of New York. This began conceptually nearly a year ago before Spitzer was candidate, and it began as an inquiry around SUNY. It has in the way of politics expanded to include CUNY, the City University of New York, and to an extent the large number of private institutions that are present in the State of New York. The 28 individuals on the board of the Commission consist of several presidents from SUNY including President Simpson, the president of SUNY Binghamton, the president of Purchase, a faculty member from Forestry, the Chancellor of the City University, as well as 2 of the presidents of institutions within CUNY and a faculty member. Then interim chancellor of SUNY John Clarke is also on this commission. There are also a number of

substantial representatives of private institutions including the presidents of NYU, the former president of Cornell, the head lobbyist for the organization which represents the independent colleges and universities, the president of Rochester, the president of Syracuse; the only one missing from the group of the five other AAU institutions besides Stonybrook and Buffalo is the President of Columbia. This changes the dynamic of the commission remarkably if for no other reason than historically, in New York, there has been some amount of schism between public and private institutions with the private institutions generally holding the upper hand by virtue of longevity, size, and political clout. President Simpson commented that it was not productive to join the long-standing debate between public and private but rather, that it was important to rethink collectively how we as a state can put together the best higher education we can. Areas, regions, States, countries that have institutions of higher education will be viable in the economy of the 21st century. Buffalo's history based upon its geography and its ability to exploit resources will not carry it into the century. NY State has very much in its interest having the very best and most thorough higher education system it can.

Things that are being discussed by the Commission: tuition. President Simpson explained that there was some good degree of support for differential tuition. This would allow deans at different institutions within particular systems whether it is SUNY or CUNY to have the ability to charge differential rates of tuition. One way this is being discussed is in terms of Research Universities such as Buffalo charging different tuition from the tuition charged at the comprehensive institutions such as Buffalo State College and Fredonia. Currently, one pays the same for a Master's degree in Physics if one goes to Buffalo State College as one does for a Master's degree in Physics from the University at Buffalo, yet the education is qualitatively and quantitatively different between the two institutions. This is not reflected in the tuition, nor is it reflected in the way in which UB and Buffalo State are reimbursed by the State for the education provided the students. The outcome of this is unclear but what is not currently being discussed but could be is the possibility of breaking up SUNY. We have a system which is called SUNY which some argue is a state agency as opposed to a system of higher education. It is different from systems of higher education that exist in most, but not

all, other states. E.g. California has 3 academic institutions, not state agencies that are called U of California, California State University, and the California Community Colleges. Each has its own budget, board of trustees, and separate regulations, policies, and jurisdictions. SUNY operates as one state agency folding all of these into one particular entity.

Among the 62 SUNY institutions, UB is the only one that has a clear plan and strategy it is able to put on the table. The plan is very sophisticated, thorough and advanced, and UB is in an ideal position to benefit from the Governor's intent on bolstering Higher Education in New York.

In response to a question about student representation on the commission, President Simpson explained that there were at least two maybe three, one graduate student and an undergraduate from Brockport. Professor Welch remarked that we were in prime recruiting season, and that the American Political Science Association had met last weekend. Therefore, if there was going to be any change in our affirmative action guidelines, he would hope that the President's office would release them asap. President Simpson concurred. In response to the clarification someone requested as to what was meant by "bold and actionable," President Simpson explained that it meant "fiscally realistic, politically actionable." Someone asked whether there was a timeline for the report or an action plan from the Commission? President Simpson indicated that the Governor wants a preliminary report he will use to shape his budget by December 1st, 2007.

Provost Satish K. Tripathi

Provost Tripathi reported that UB is moving in the right direction with respect to the undergraduate students. The class of 2011 is the most academically talented class entering in UB history based on the following numbers: Our SAT scores are up 14 points compared to last year

Our G1 G2 ratio (Group 1 and Group 2) usually has been 50 and 50 over the last two years but this year, it is 55 and 45. As far as out-of-state Students go, Provost Tripathi reported

that there was a 32% increase in the freshman class. There was also a 12% increase in the underrepresented student deposit. All the numbers are really good. Also, 31% of students doing orientation showed interest in being part of academies. The number of academies as well as discovery seminars is up. Two academies were started this year, two more will start next year, with each being given a space in Knox Hall. In terms of the student body overall, the Provost commented that there is a major shift and that UB is improving in terms of attracting students: UB used to offer 30 scholarships and in good years 5 would be accepted. This year 39 out of 70 scholarships were accepted.

Strategic Strengths: Alexander N. Cartwright, professor of electrical engineering in the University at Buffalo School of Engineering and Applied Sciences, was appointed UB's vice provost for strategic initiatives, a new position in which he is serving as the point person in the Provost's Office for the UB 2020 strategic strengths initiatives. At the last count, 63 tenure-track faculty members were coming in this Fall although there might be more. In the last 4 years, the net increase in faculty lines has been of 80. This year, we had 15 more than last year. Some of the net increase actually came initially from investment in Arts and Science about 4 years ago based on enrollment increase. In the last 2 or 3 years, this has come from reinvesting into faculty. 2 or 3 years ago, each of the units was asked to set aside 2 or 3% of their budget to be put into Central and to allocate these monies through the Strategic Strength into the faculty lines. Also, SUNY Central has given UB money in the last couple of years: 6 million dollars last year and 6 million dollars this year. 1.6 million dollars goes to faculty hire.

In the case of Nursing and Engineering, a small amount from Higher Needs has gone into faculty hire. Not one source but all of that is contributing to faculty hire. In terms of promotion to tenure and to full professor, the numbers have not changed since last year. The President added that the quality of the candidates that come across his desk for promotion is simply excellent, and that this has made his job very easy.

Item 6: The State and Future of the College of Arts and Sciences: Bruce McCombe, Dean of Arts and Sciences

Dean McCombe gave a powerpoint presentation that was originally given in the context of the Alumni Award Dinner. He began by revisiting the history of CAS. The College has only been in existence as a college since 1998. Dean McCombe is the third dean, fifth interim dean, so the average lifetime of deans has been about 2 years. The dean outlined the large number of changes that occurred over this period of time.

There are currently 27 departments that report to the dean's office and 5 programs: we just recently acquired a department of Communication and the Informatics program. The dean's office is currently examining that program (particularly the graduate aspect) to see what is needed in terms of faculty, curricula etc. There are 25 research Centers and Institutes in the College with an Annual budget in excess of 85 million. CAS will be teaching 80% of all freshman credit hours and 64% of all undergraduate credit hours. So the college is a very large and complicated service organization in terms of undergraduate education. The head account is currently over 13000 UB Students and above 2000 Graduate students. This is a small university with no professional school, with 482 faculty members. Since 2000, CAS has hired 240 faculty. In other words, 50% of the current faculty has come here in the past 6 years. Many of this faculty who are young and energetic have never lived through the bad times since this has been a time in CAS that has been continuously a time of growth. Most hiring has been concentrated on junior faculty. Some came from the old enrollment based model but also from rollovers: The rollover of a senior faculty member who makes a large amount of money allows the hiring of junior faculty with lower salaries. The multiplicative factor is 1.3 and 1.4. CAS has almost 70, 000 alumni coming from the different departments of the college with many working in entertainment: Terry Gross for instance.

Dean McCombe explained that CAS is enormously invested in all of the "Strategic Strengths Initiatives." These have been identified through a university wide planning process: there were 10, now 8 as a result of a pair of coalescences.

The dean then listed a number of Centers of Excellence that are particularly important in terms of the Strategic Strengths:

- [The Integrated nanostructure systems](#)

- Center for Spin effects and Quantum information in nanostructure (CEQIN) which is in the process of applying for a large grant from the Natural Science Foundation.
- Molecular Recognition and Bioinformatics
- Center for Nanomedicine
- Center for Molecular Diversity in Chemistry department
- Artistic Expression and Performing arts
- Center for 21st Century Music
- Cultures and texts (previously known as cultural, historical, literary, textual studies)
- Humanities Institute: operating already
- Institute For Jewish Studies: a fledgling program that is in the process of forming
- IEMA European and Mediterranean Architecture (culmination of Classics and Anthropology people)
- Information and Computing Technology where Professor Barry Smith does ontology
- Civic Engagement and Public Policy
- Sociology
- Political Science
- Canadian Studies Program: just got started this year
- Health and Wellness across the lifespan: which is largely a medical operation with a new dean Michael Kane who is dean of the medical school. The College's Disorders and Sciences Department and Psychology are heavily invested in this area

Extreme Events: primarily an Engineering initiative that involves the departments of Geology and Geography and a couple of other departments here and there

- Center for Geohazards for which we provided some seed funding
- Center for Geographic Information Science which is affiliated with the Geography Department

In terms of the Strategic Strengths Initiative, along with matching monies from the provost, the college has invested 43.5 faculty lines, 6 million dollars in start-up cost. In addition, it

has invested and committed a total of 1.6 million dollars in infrastructure support. This is a big investment for CAS but something the college strongly believes is worthwhile.

The dean then listed some of the many faculty accomplishments in CAS: Oren R. Lyons, professor in the department of American Studies was named a SUNY Distinguished Service professor; Claude Welch received the first lifetime achievement award presented by TIAA-CREF which looks at the whole SUNY system; Joe A. Gardella, professor of Chemistry, is a terrific mentor and great at reaching out to the community; in 2005, he received the Presidential Award for Excellence in Science, Mathematics and Engineering Mentorship (PAESMEM), National Science Foundation; he has done a tremendous amount of work with the inner-city schools in Buffalo; David Mark from Geography was appointed SUNY Distinguished Professor.

The dean also mentioned the high quality of our junior faculty. One indication, he pointed out, that the peer community is judging our junior faculty to be extremely well qualified is that we have 8 National Science Foundation Career awardees: 5 in Physics, 3 in Chemistry.

We are spending about 25 million dollars a year, and expecting to get to about 30 million annually by 2009.

The dean then reported on the space issues the college is facing. The 3 science departments that are in the science cluster at the other end of campus (chemistry, biology, geology) and that are currently distributed around in odd configurations will eventually move to South campus. The dean is chairing a committee that is looking at re-purposing the vacated space once that happens. This is largely laboratory space that needs to be refurbished which is a very expensive endeavor (rough estimate of 18 millions dollars over the period of the whole process of refurbishing and moving people). Another committee that is forming and that will be chaired by Charles Stinger is looking at space along the spine (freed up by the library moving books into the storage facility) mostly for use by Social Sciences department. The idea would ultimately be that the Science and Engineering would be at that end of the campus, Arts and Letters at this end, and the middle would be the binder, the Social Sciences that would connect everything together.

We have grown by 20% over the past 6 years: in 2001, we had 403 faculty (down from prior years when there had been a high of 470) => 80 additional faculty in CAS alone. Total # of new faces = 240. 1/2 of our faculty are new. 30 new faculty this Fall alone. We are in the throes of recruiting 32 new faculty next fall (we will probably succeed in recruiting in the upper 20). We are looking to have 500 faculty by 2009 which would place most of our departments in quite reasonable shape in terms of peer institutions (of which there are 4 or 5: U of North Carolina, UC San Diego, Pittsburgh and U of Iowa). Now, most departments are comparable in size to the same departments at these peer institutions (this was not the case previously except maybe for English).

The dean discussed his collaboration with Michael Ryan (Dean of Undergraduate Education) and the Central as far as undergraduate education is concerned. CAS now has a dean's Advisory Council that is working with the College to produce scholarships for undergraduates and fellowship money for graduate students. The dean's goal is to improve the annual fund that brings in money that the College could use to do these things and to free up some state money. He is interested in improving graduate student recruitment and support by raising stipends with the participation of the provost. He is committed to increasing graduate fellowship support and wants to improve research opportunities: more faculty, better faculty, better research facilities.

Dean McCombe then reported on the College's community involvement: Joe Gardella's work with innercity Buffalo schools; the Canadian Studies program which is starting to reach out across the border; President Simpson's an initiative with the Buffalo public schools; environmental programs; the public lectures sponsored by the Humanities Institutes, etc.

The dean stated that we are positioned extremely well for moving into a much higher level in terms of our national ranking. A number of departments got selected out for special attention and will be the beneficiaries of some selective investment on the part of the Provost's office, particularly at the senior faculty level. Most of the hiring in the past years has been done at the junior level, but because of past history when there was no hiring for long periods of time, there is a gap in the age distribution. The dean emphasized that it was

important to look for future leadership in addition to searching for great scholars, i.e. to look for people who are going to be at the right age to take over and provide leadership for these departments. The funding made available to select departments for the hire of senior faculty aims at filling that gap.

The annual day long chairs' retreat took place 3 weeks ago. The two topics discussed were:

1. Coordinated hiring which is basically taking the strategic strengths another step: trying to get all departments to look at neighbor departments when they are developing their hiring plans and to discuss with them what each department's hiring plans are, where there are areas where it might be sensible bridging hires.
2. Diversity: CAS currently has 71% males and 29% females; out of 200 full professors, 28 are women—not good enough diversity in our school. The dean emphasized that we need to be more proactive, and he is committed to providing the necessary funding to allow people to go to national meetings associated with particular subgroups and to get to know people rather than sit and advertise in appropriate areas while passively waiting for certain people to apply.

The dean stated that over the last few years, the College has been doing better in terms of gender but not in terms of race: the 3 African-American faculty that were made offers this year turned UB down. Diversity remains a major concern of the College.

Item 7: Advocacy Initiative: UB Believers

Marsha Henderson, Vice President for External Affairs

Marsha Henderson, Vice President for External Affairs, explained that when she arrived to UB 2 years ago, she was given a couple of challenges by the President:

1. find more financial resources, both public and private for the University to achieve all of UB's visions and goals. Her office has consequently been working on the private Philanthropy side and has been quite successful in this area: a donor just decided to give \$1.5 million for an endowed chair (the department cannot be disclosed because it is still

a surprise!). Marsha Henderson stated that UB is gaining some ground here and that private funding will continue to grow as a resource for UB.

2. still need to address the public side to garner that additional support for the university.

Two phases involved:

- A. rightsizing the university, i.e. getting the right faculty/student ratio, increasing the net faculty number (right now = 253 people) and
- B. the cost of building out physically as well as the people part of it to accommodate additional students to fulfill the size and scope of the university

Marsha Henderson's office is working on several tracks at the same time to put forward this plan, including financial resources from the State. Last Fall she met with a very supportive Western New York delegation and got unanimous endorsement of the agenda UB is putting forward. The President and Provost have also met with the governor and his policy advisors to see how the university figures into the big picture. We are noted in several places, the governor himself has been referencing several times in various public speeches that he is supportive of our plans.

The early signs are positive. The governor did not mention higher education his first year as he was tackling other issues having to do with K-12. Now that he has turned his attention to higher education, the Higher Education commission is giving him the right kind of recommendation. The governor wants to stimulate the economy in Western NY, and as other industries decline in WNY, the university is emerging more and more as a place that will be the catalyst for that kind of economic growth. UB is also becoming more center stage in the public mind.

A two-rounds baseline research was conducted about the public perception of the university, trying to determine what the public thinks of the university on a scale of 1 to 5. People (discounting those who are directly associated with the University) were where they place the university. A temperature read has shown that the university comes up very well as having impact and value in the public mind. However, as an economic value or catalyst for economic growth, the argument gets weaker. People know that UB stimulates business but

it is not seen as a catalyst for future economic development. We obviously need to continue and improve our messaging but at least, we are starting from a positive place where people value our presence.

The tracks involved in this effort are: Working with elected officials, with the governor's office directly, and trying to garner the baseline interest that is there among the public and getting people more engaged in having tax support go to the university because they see the benefits that come to the community. This is what the UB Believers is all about. For the last 1.5 years, President Simpson has been meeting with small groups of people, 8-10 people at a time, so that he can really talk one-on-one with them about the plans of the university. So far, 12 of these small group meetings have taken place and probably about 100 people have participated in these. The meetings are hosted at Lebrun Rd. (the president's house) over breakfast, conversation and coffee. This has resulted in lots of positive feed about the university, and people get very excited about what is happening at the level of the institution. They inevitably ask if and how they can stay connected and help influence the positive developments. We created an advocacy group that other universities have employed (Rutgers, Minnesota, both of which gave helpful advice about how to carry this out, what works and what does not) and called it UB Believers. The name was tested quite a bit, but we kept coming to it. We get very positive comments about it. We have over 1000 people who have signed up in 3 weeks to be UB Believers. They want to be connected to information, are willing to write a letter to their legislators or to speak out in other ways about the university and its value to the community. We had some outstanding stories rightaway from people who testified to the ways the university helps their business, school, organization (see the website for some very touching stories). The point of the group is to be a pool that can be tapped into at a time that may become critical over the Fall into the early winter when the state budget is being formulated. Every college President asks the governor for more money but if the community comes along and asks for it, it changes the story, the tone, and the attention it gets from others. We need the widespread conversation and support from the grassroots level to show that our growth plan is important and that support for it is an investment for the community at large.

Marsha Henderson then cited the Regional Institute under Kate Foster who did an analysis of the economic impact of the university (a more complete study is available online). The university has currently 1.5 billion dollars of impact on the community (these are direct expenditures). If we fulfilled UB2020 (in the way it appears in cost and growth), we would annually have a 2.6 billion dollars impact by 2020 (in today's dollars). This gives a visual to people in a way they can reference. The university is an important institution in WNY, and will allow the community to remain vital and retain economic growth.

In terms of outreach, UB Believers sent about about 50,000 emails to alumni, particular databases, dean's Advisory Council to spread the message. Email has not been the best way of getting in touch with Faculty however. Parents have been signing up very readily: they are convinced that their kids have made the right decision, and constitute a very supportive group. This is a growing effort that needs to be sustained beyond the legislative period. Bumper stickers are available "I am a UB Believer."

A critical point is how much of the community is involved in this effort. The chair suggested that since WNY is a TV-oriented community especially in winter time, a short TV spot regularly once a week might be a more effective way of reaching a mass audience. The Vice-President for External Affairs concurred and added that the general manager of Channel 2, Jim Toner, a UB grad, came to one of the breakfasts organized at the President's home and offered to do a Public Service Announcement. It is in production and probably won't be broadcast till October. Someone suggested that athletic events seemed to advertise all universities except for UB. Marsha Henderson agreed that more work with marketing needed to be done at that level. In addition, newspapers ads were mentioned as another effective way of advertising UB Believers.

Marsha Henderson concluded by emphasizing the importance of signing up to be UB Believers because nothing impresses more than numbers.

Item 8: Old/New Business: Approval of changes to the Faculty Senate calendar

The chair announced that the FSEC meeting which was originally scheduled for October 10, 2007 was now going to be an Executive Session because October 9 is an additional Senate Meeting to accommodate SUNY Provost Lisa Palm who will be coming on that day. Also, October 2 is now officially going to be John Simpson's address to the voting faculty.

The FSEC meeting on October 3, 2007 was eliminated because of the meeting of the Voting Faculty that same week.

The changes were approved unanimously. New calendars will be issued.

Item 9: Adjournment

The meeting was adjourned at 3:41 PM.

Respectfully submitted,

Carine M Mardorossian,
Secretary of the Faculty Senate

Attendance

(P = present; E = excused; A = absent)

Chair:

Robert Hoeing (P)

Secretary:

Carine Mardorossian (P)

Arts & Sciences:

Melvyn Churchill (P)

Joseph Woelfel (P)

Stanley Bruckenstein (A)

Architecture & Planning:

Scott Danford (P)

Dental Medicine:

Peter Bradford (P)

Educational Opportunity Center:

TBA

Engineering & Applied Sciences:

Stella Batalama (A)

Graduate School of Education:

Thomas Schroeder (A)

School of Law:

TBA

Management:

Hodan Isse (P)

Medicine & Biomedical Sciences:

William Fiden (A)

James Hassett (A)

James Springate (P)

Merril Dayton (A)

Nursing:

Cynthia Curran (P)

Pharmacy:

Gayle Brazeau (P)

School of Public Health and Health Professions:

Peter Horvath (P)

Social Work:

Barbara Rittner (P)

SUNY Senators:

William H. Baumer (P)

Peter Bradford (P)

Henry Durand (A)

Marilyn McMann Kramer (P)

Parliamentarian:

William H. Baumer (A)

Ex-officio:

Peter Nickerson (P)

University Libraries:

TBA

Guests:

John Simpson (President)

Satish Tripathi (Provost)

Bruce McCombe (Dean of CAS)

Claude Welch (CAS/PSC)

Marsha Henderson (Vice-President for External Affairs)

Barbara Burke (EDAAA)

David Bray (EDAAA)

R. Dwyer (Graduate Student Association)

Janiece Kiedrowski (Professional Staff Senate)

Mary Cochrane (The Reporter)