INCLUSIVE EXCELLENCE

Chair's Leadership Workshop

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Icebreaker Exercise

Using the cards on your table....





Affirmative Action

Diversity. Inclusion. Equity. Inclusive Excellence.







The Challenges Framing UB's D&I Efforts

- Compositional Diversity Inclusive Climate = Unsustainable Diversity
- Dispersed, uncoordinated diversity, equity & inclusion resources
- Less competitive for major diversity-related grants
- Less "bang for the buck"
- Faculty diversity is average among AAU peers, but only hovering between 5-6% for underrepresented minorities not a critical mass
- Only about 33% of faculty are female

The Challenges Framing . . . (cont'd.)

- Student diversity has increased due to holistic admissions
- Large international student population, but largely un-integrated
- Willing leadership lacking strategic insight
- New challenges stemming from increasing polarization and segregation in the US

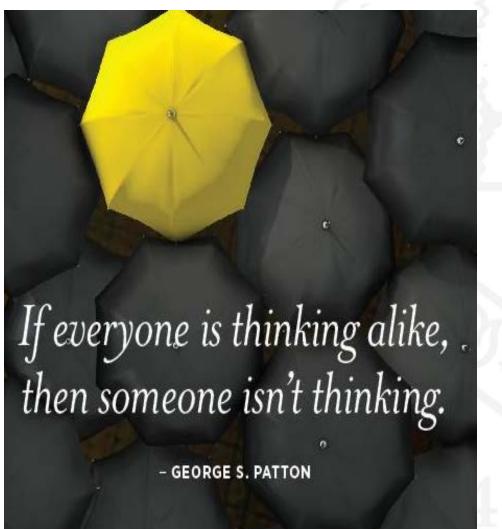
Premises

- Excellence and success can only be achieved within a community that is itself diverse & inclusive
- Responsibility for diversity & inclusion rests in every unit, & all individuals across UB
- UB's investments in diversity & inclusion are maximized through an integrated, comprehensive diversity & inclusion infrastructure
- Accountability = transparency + a cycle of continuous improvement

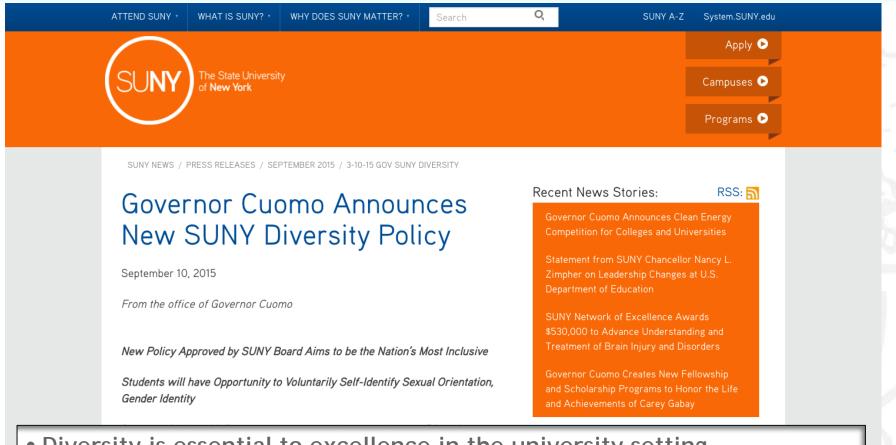
Diversity, equity & inclusion

Significance in a public university setting?

- Research universities expand the frontiers of knowledge; aspire to solve problems
- Public universities emphasize access to education regardless of economic, other disadvantages



University at Buffalo The State University of New York

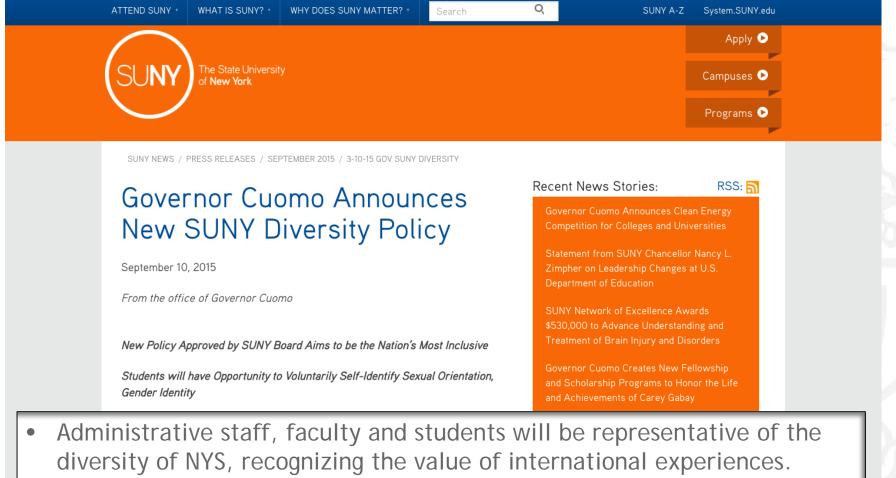


- Diversity is essential to excellence in the university setting.
- Every campus will have a CDO
- Campuses will develop/implement strategic diversity & inclusion plans

sexual orientation and gender identity.

"New York has a long and proud history of embracing diversity, and our world-class SUNY system is no exception," **Governor Cuomo said**. "With this new Diversity, Equity and Inclusion policy, we are once again sending a

University at Buffalo The State University of New York



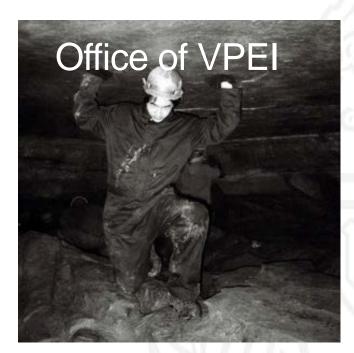
 Search firms will be scrutinized for success in generating diverse candidates

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Structure of Equity, Diversity & Inclusion Efforts at UB







Pushing up the ceiling

